

2017 interim results presentation

HomeChoice International PLC

HiL^{PLC}



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Agenda

1. 2017 performance
 - Group
 - Retail
 - Financial Services
2. Group strategic objectives
3. Outlook

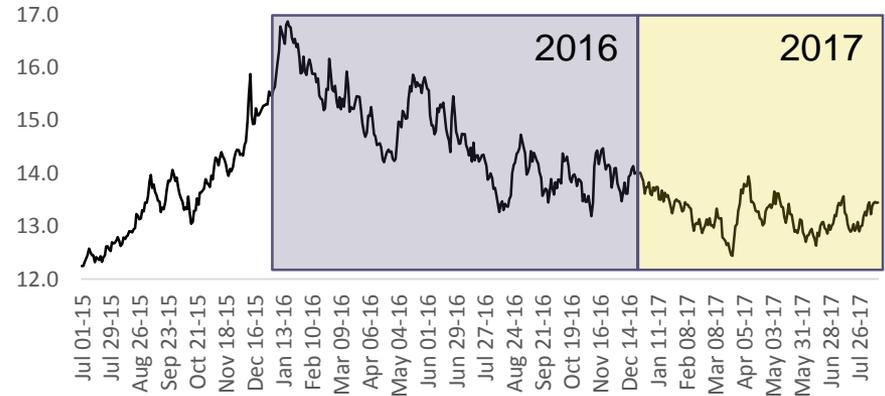


2017 financial results

A tough macro-economic climate

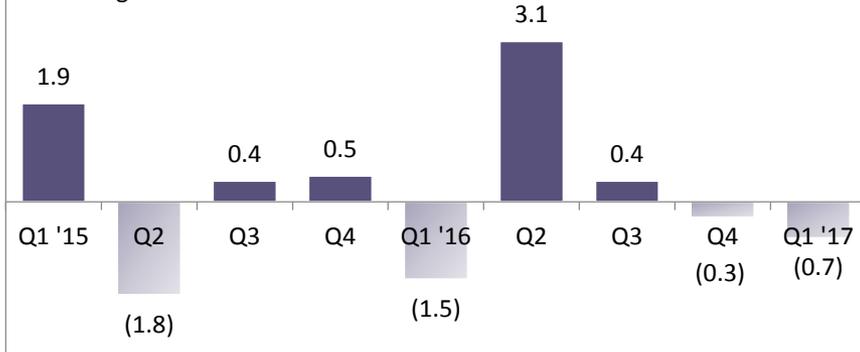
- South Africa has entered into a technical recession - negligible GDP growth expected in 2017
- Rand has strengthened but remains volatile – at the vagaries of political and credit rating uncertainty
- Inflation moderating but susceptible to further Rand weakness

Rand: US\$ exchange rate



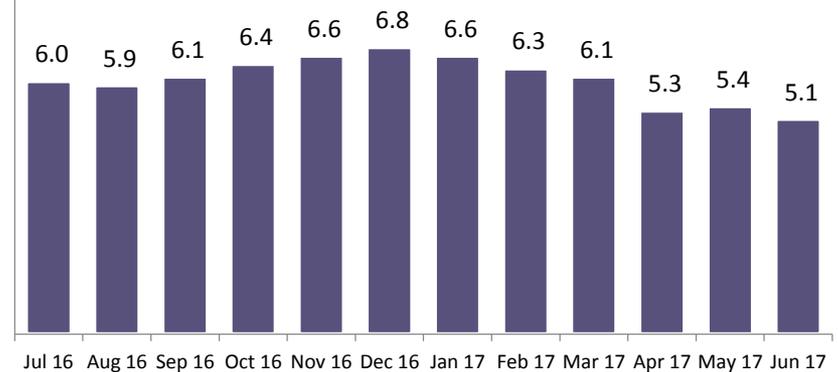
South African GDP annual growth rate

Percentage



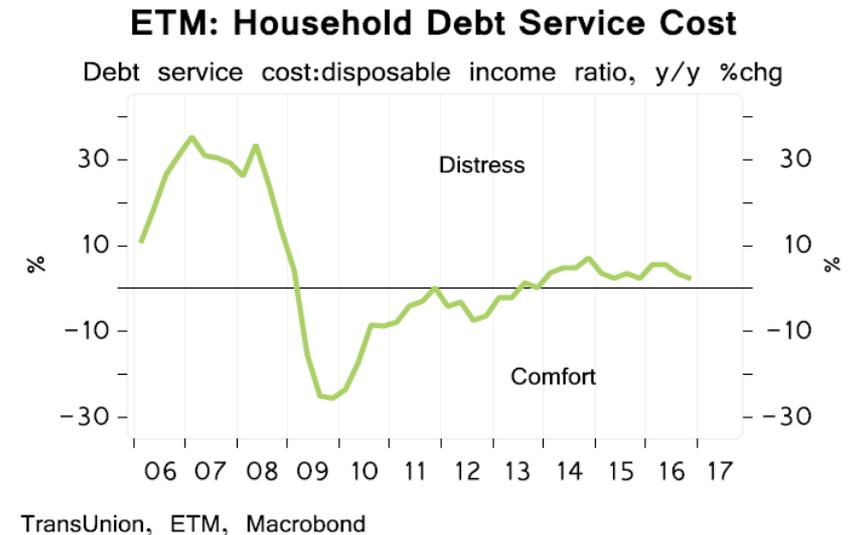
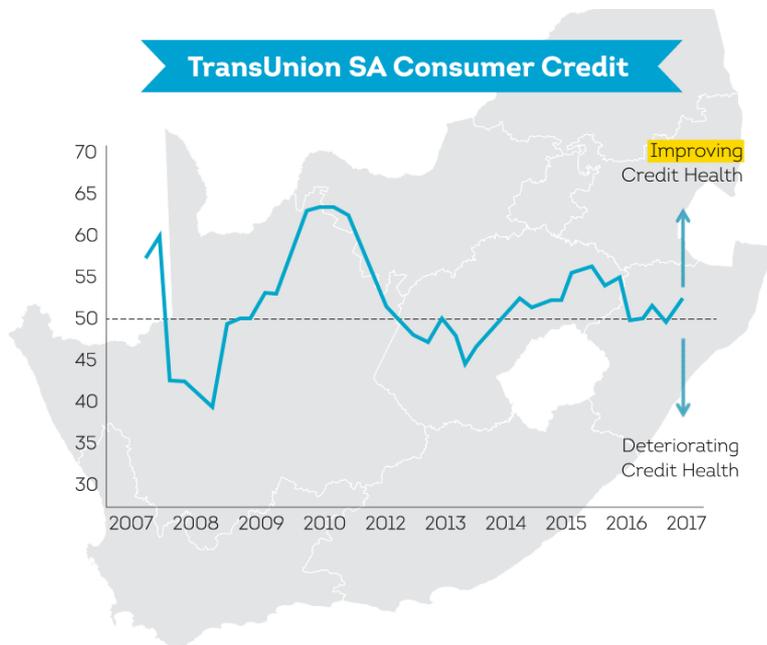
South African inflation rate

Percentage



Consumer credit health improving, but remains fragile

- Proportion of consumers in arrears has improved - likely driven by tighter lending standards among credit providers, more cautious borrowing, and deleveraging
- Stable debt service costs with lower debt growth relative to income
- However household cash flow at weakest levels since 2009 – driven by persistent inflation and subdued income growth



Group highlights

Financial

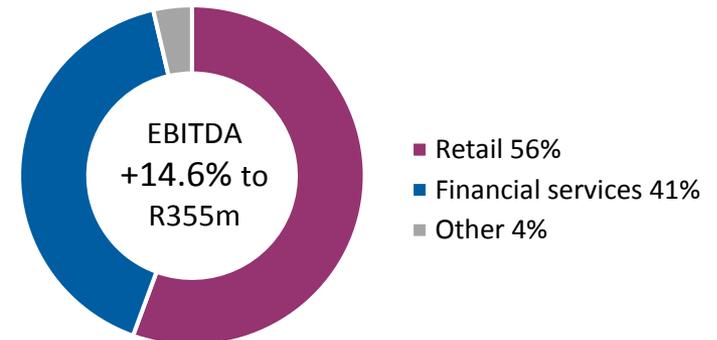
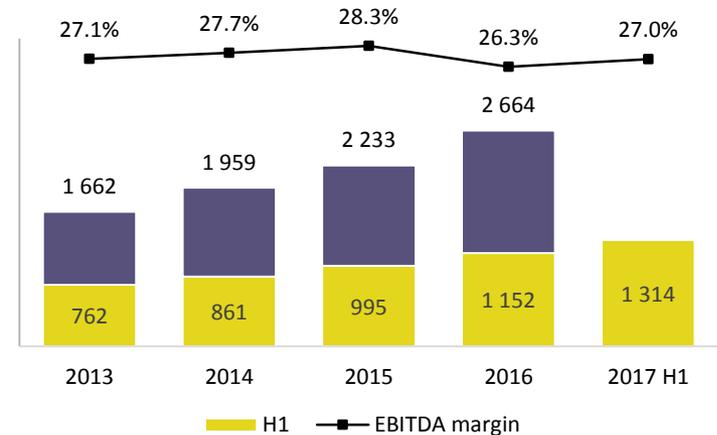
- Retail sales up 24.3% to R720 million
- Loan disbursements up 12.4% to R655 million
- Operating profit up 17.2% to R329 million
- Earnings per share up 17.1% to 218 cents
- Cash generated from operations up 19.8% to R174 million

Non-financial

- Credit extended via digital channels up 38.3%
- Fully ISO accredited distribution centre
- Launched refreshed group values to the business

Group revenue up 14% to R1.3 billion

Rand million



Strong results in a tough consumer environment

- Both businesses performed well
 - Retail revenue +14.0%
 - Financial Services +14.2%
- Retail sales growth of 24.3% offset by lower finance charges from reduced NCR interest caps in May 2016 and introduction of credit facility
- Growth in ancillary services (insurance and service fees) reflects reduced reliance on interest revenue
- Improved gross profit margin, good credit risk performance and continued focus on operating efficiencies resulted in EBITDA up 14.6% to R355m

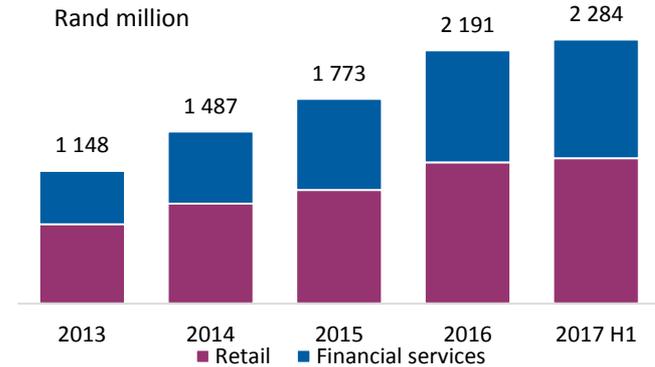
6 month period ended 30 June	2017 R mil	% change	2016 R mil
Revenue	1 314	14.0%	1 152
Retail sales	720	24.3%	579
Finance charges and initiation fees	445	(7.5%)	481
Fees from ancillary services	149	62.3%	92
Gross profit margin	50.2%		48.8%
Trading expenses	(636)	10.1%	(578)
Debtor costs - Retail	(146)	6.3%	(138)
Debtor costs – Financial Services	(73)	(9.8%)	(80)
Other trading expenses	(417)	15.9%	(360)
EBITDA	355	14.6%	310
Operating profit	329	17.2%	280
NPAT	225	17.1%	192
Headline earnings per share (cents)	218.1	15.9%	188.2
Return on equity (%)	21.4%		21.2%

Focus on collections has delivered improved credit performance

- Group debtor costs up 0.4% compared to revenue of 14.0%
- Retail debtor costs up 6.3%, benefitting from:
 - investment in collections resources and strategic focus on collection processes
 - tightening of credit criteria and shorter terms
 - introduction of new scorecards
 - focus on fraud prevention tools
- Financial Services debtor costs down 9.8% due to:
 - improvement in re-loan vintages
 - strong collections performance
 - shortening of terms

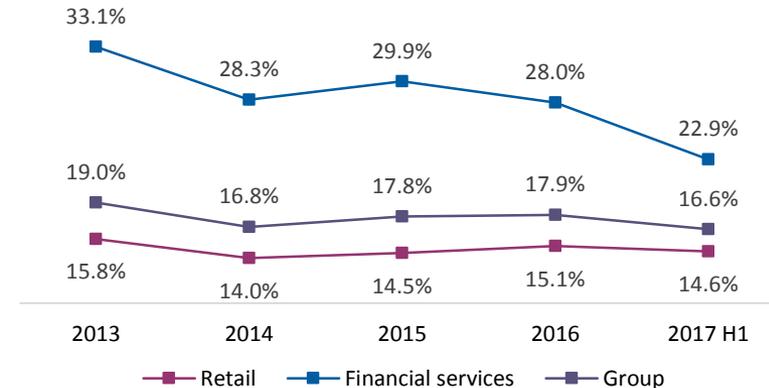
Trade and loan receivables (net)

Rand million



Debtor costs as a % of revenue

Percentage



Improved risk has enabled reduction in provisions

	2017 H1	% change	2016 H1	2016 FY
Retail: gross receivables	R1 545 m	25.5%	R1 231 m	R1 507m
Provision as % of receivables	18.6%		19.0%	18.9%
Non performing loans (120+ days)	10.3%		8.9%	10.3%
NPL times cover	1.8		2.1	1.8
Financial Services: gross receivables	R1 206 m	17.5%	R1 026 m	R1 147m
Provision as % of receivables	14.9%		16.3%	15.5%
Non performing loans (120+ days)	4.4%		4.6%	4.7%
NPL times cover	3.4		3.5	3.3

- Vintages in both businesses showing improving trends
- Retail NPL's worsened due to late-payment activation strategies at EDCs - improves cash collections but keeps arrear customers on book for longer
- Improved Retail credit risk performance has resulted in marginal reduction in provision to 18.6% (Dec 2016: 18.9%)
- Reduced Financial Services provision reflecting performance
- NPL times cover remains conservative

Trading expenses marginally above revenue growth

	2017 H1 R million	2016 H1 R million	% change	2017 H1 % of revenue	2016 H1 % of revenue
Marketing costs	104.1	92.3	12.7%	7.9%	8.0%
Staff costs	165.2	142.2	16.2%	12.6%	12.3%
Amortisation and depreciation	28.1	27.8	0.1%	2.1%	2.4%
Other	119.8	97.5	22.9%	9.2%	8.5%
Other trading expenses	417.2	359.8	18.4%	31.8%	31.2%

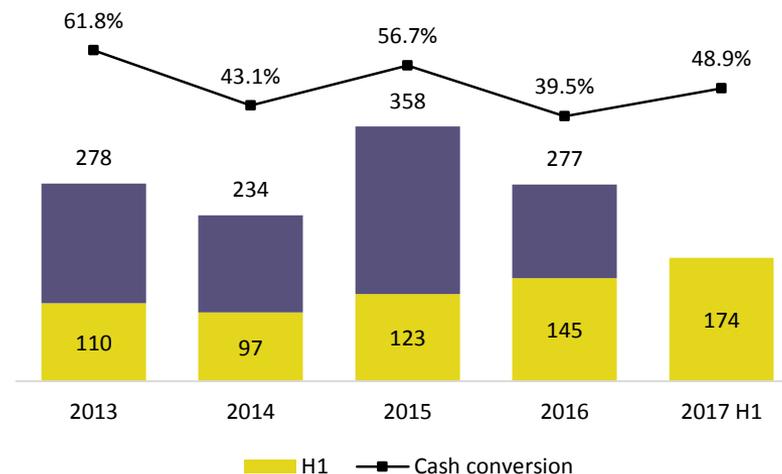
- Marketing costs continue to improve as a percentage of revenue
- Staff costs impacted by increased resource capability
- Amortisation and depreciation normalised after high capital expenditure in prior years
- Other costs impacted by increased regulatory costs and the growing insurance business

Cash management remains a key focus

- Improved collections, shortening terms and cost control have improved cash generation
- Operating cash flows before working capital up 14.0% to R352 million
- Investment in working capital up 8.9% to R178 million

Cash generated from operations up 19.8% to R174m

Rand million



	2017 R mil	2016 R mil
Increase in inventories	80.8	80.7
Increase in Retail receivables	36.0	15.0
Increase in Financial services receivables	56.8	68.3
Other	4.8	(0.1)
Movements in working capital	178.4	163.9

Capital management

Return to shareholders

- Return on equity improved from 21.2% to 21.4%

Strong financial position

- Net asset value per share up 14.8% to R20.86

Gearing

- Debt structure unchanged from Dec 2016
- Net debt to equity marginally increased from 28.7% (Dec 2016) to 29.0% and remains comfortably below Board's upper limit of 40%

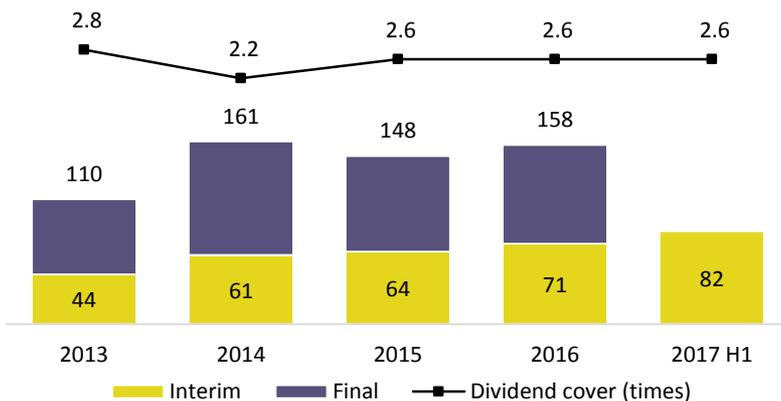
Headline earnings per share up 15.9% to 218.1 cents

Cents per share



Dividends per share up 15.5% to 82 cents

Cents per share

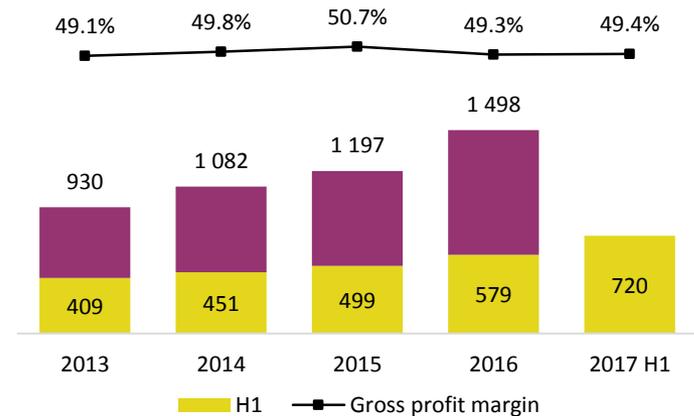


Retail financial performance

- Revenue up 14.0% to R997 million
- Retail sales growth driven by innovation in bedding and textile ranges and extension of branded merchandise
- Gross profit margin benefitting from good margin management and unplanned FX gains (up from 47.9% to 49.4% for six month period)
- Finance charges and initiation fees down 17.2% due to lower interest rates
- Reduced interest income partly mitigated through increased service fees, which remain well below NCR caps
- Strong trading and improved credit risk performance reflected in operating profit up 17.9% to R171 million

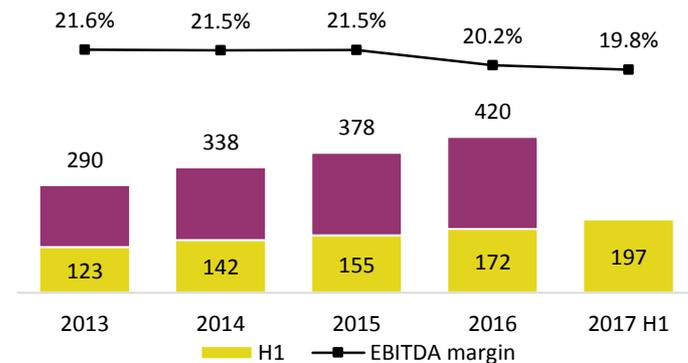
Retail sales up 24.3% to R720 million

Rand million



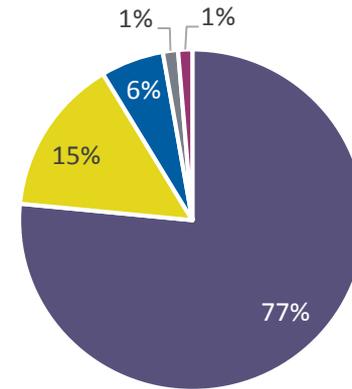
Retail EBITDA up 14.9% to R197 million

Rand million



Building our omni-channel capability

- Customers responding well to our omni-channel strategy – Retail customer base up 3.6% to 725 000 from Dec 2016
- Call centre remains primary channel with strong sales growth of 21%
- Digital strategy driving higher sales growth of 60% - benefitting from investment in digital platforms
- Over 8 000 remote sales agents operating in SA with growing team in Botswana
- Wynberg show-room continues to trade well – second site in Gauteng secured

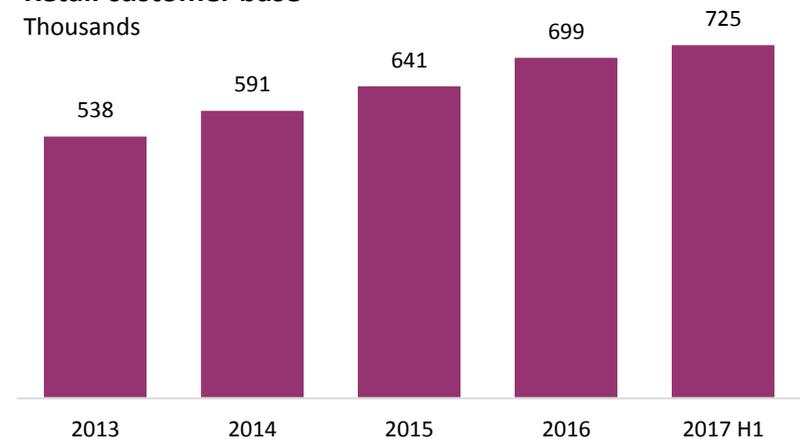


NSV by channel

- Call Centre (up 21%)
- Digital (up 60%)
- Sales Agents (up 40%)
- Mail (down 34%)
- Showroom

Retail customer base

Thousands

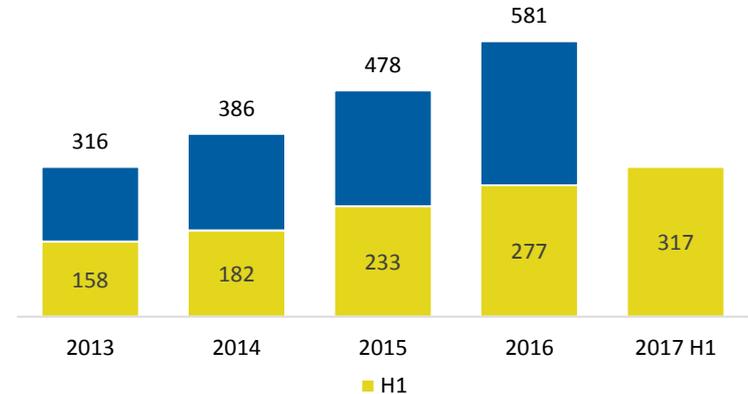


Financial Services financial performance

- Interest income earned decreased by 4.8% due to reduction in NCR interest rates in 2016
- Reduced interest mitigated by strong growth in insurance
 - credit-life on short-term products
 - uptake in funeral insurance
- Good credit performance - debtor costs as a percentage of revenue improved from 29.0% to 22.9%
- Higher operational costs impacted by insurance and regulatory compliance costs

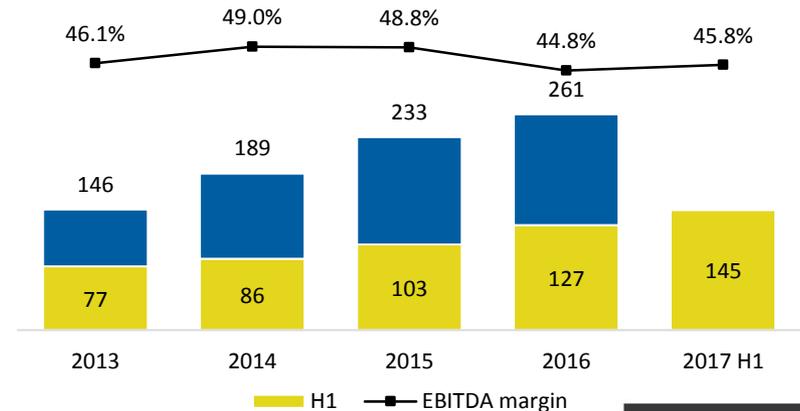
Financial Services revenue up 14.2% to R317m

Rand million



Financial Services EBITDA up 14.2% to R145m

Rand million

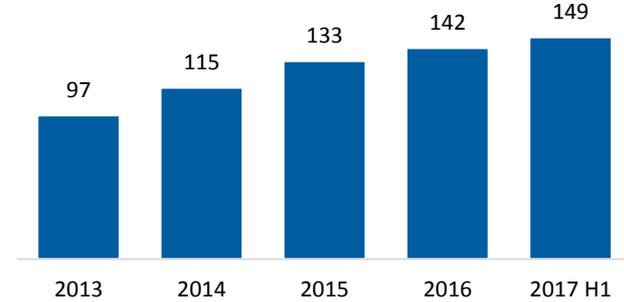


Maintaining a focus on low value, short-term loans

- Customer base increased by 5.0% to 149 000 from Dec 2016
- New mobi-site launched Feb 2017 – now the largest digital disbursement channel
- Strategically focused on shorter-term loan offers
 - average disbursement term 14.3 months (2016: 15.7 months) driven through active marketing of shorter terms
 - average balance on book R9 786 (Dec 2016: R9 972)
 - average term 20.4 months (Dec 2016: 20.8 months)

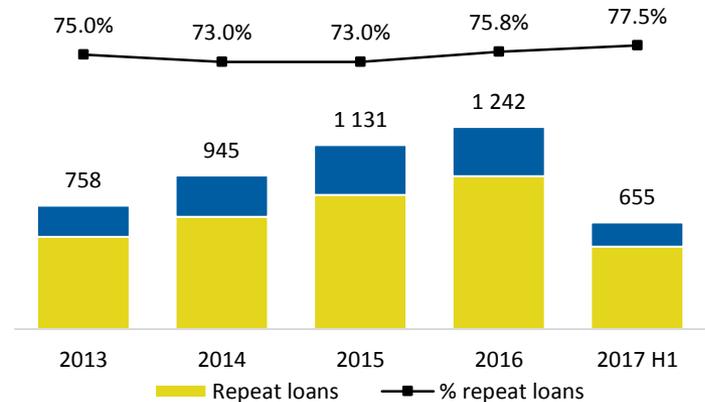
Financial Services customer base

Thousands



Loan disbursements up 12.4% to R655 million

Rand million

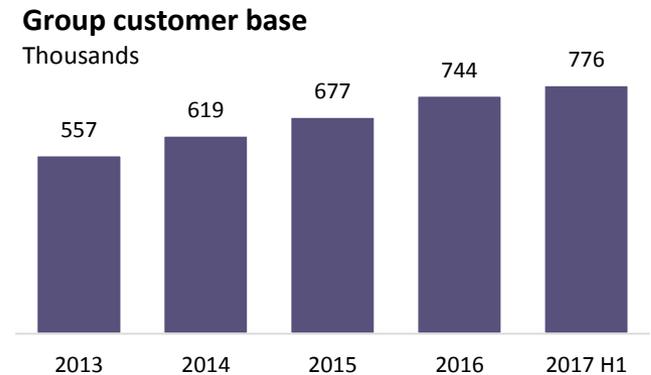
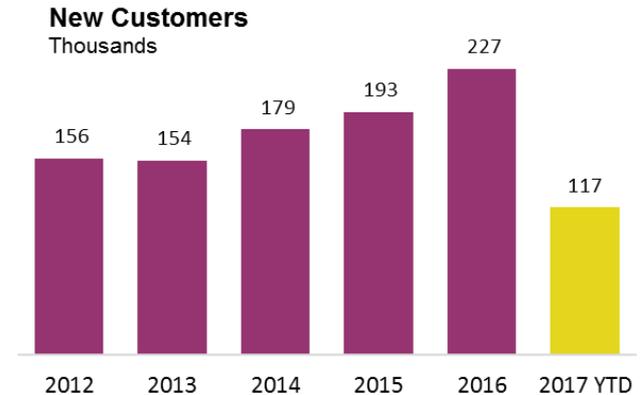




Group strategic objectives

Driving customer growth through analytics

- Retail business continues to attract new customers to the group through effective acquisition campaigns
- Financial Services markets to credit-worthy Retail customers
 - Acquired 19 000 new customers (2016: 16 000)
- Group customer base up 4.4% to 776 000
 - Retail customer base up 3.8% to 725 000
 - Financial Services customer base up 5.0% to 149 000



Strong digital sales and engagement

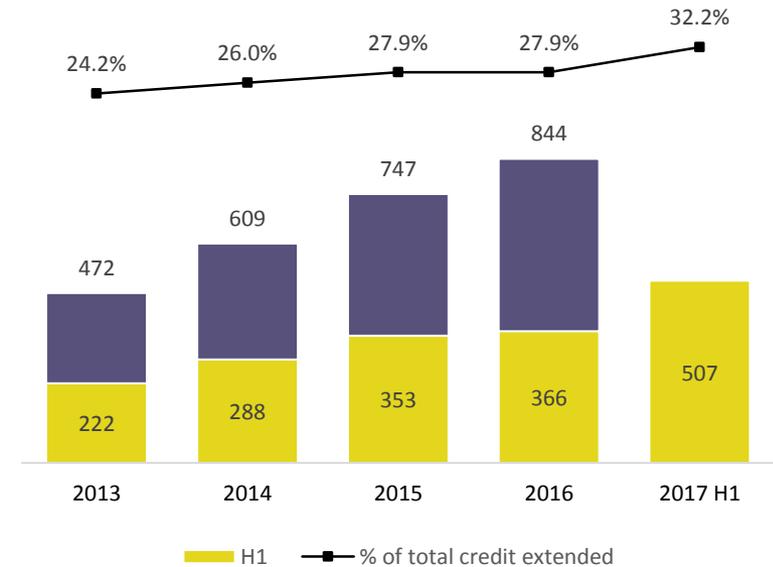
Retail:

- Digital now second largest channel - up 60% and represents 15% of sales (2016: 12%)
- New commerce engine (Oracle Cloud) improving functionality of web and mobi
- Strong customer engagement driven through web-only product and digital self-service
- Improving the customer experience through focus on conversion

Financial Services

- 76% of repeat loan transactions through digital
- Good migration to smartphones with 37% of customers registered on mobi
- Customer engagement on Mobi increased with loan origination and further self-service features

Credit extended via digital channels up 38% to R507m
Cents per share



Expand into new markets and Africa

Insurance:

- Strong customer conversion and growth rates achieved with Personal and Family funeral cover
- Plan to broaden life cover options from Q4
- Credit life caps of R4-50 / 1000 introduced 10 Aug 2017

Africa:

- FinChoice Africa (operating from Mauritius) building its lending capability:
 - scaled to South African customers in H1 2017
 - on-track to pilot lending to Botswana from Q4 2017
- Retail business focusing on existing foreign territories (currently 9% of all sales)





Outlook

Trading environment expected to remain difficult

- We will continue to focus on driving growth through:
 - strong product innovation to attract and retain customers
 - maintain strict credit policies and focus on cash collections
 - expand our digital capabilities and drive customer engagement on her mobile phone
 - develop other financial revenue streams including our insurance business
- Retail and Financial Services continue to experience good demand – albeit at lower growth levels compared to very strong performance in H2 2016
- Group's clear strategy and proven business model position it well to deliver shareholder value



HomeChoice International PLC



Thank you